

Inverroy Crisis Management

An employee-owned crisis, continuity and security risk management consultancy established in 2015, with a track record of supporting energy operators and critical infrastructure. Inverroy helps hydrogen projects prepare for and respond to major incidents, strengthen business continuity, protect people and assets from security threats, and build organisational resilience. Support spans planning and preparedness, incident management training, scenario-based exercising, security risk assessment and crisis communications as projects move towards commercial operation.

Key Capabilities / Centres

Descriptions

Emergency Response & Business Continuity	Bespoke emergency response, crisis management and business continuity plans reflecting each site's hazards and operating context. Support includes incident management training aligned with ICS principles, ISO 22301-aligned continuity planning, and scenario-based exercises to test arrangements before operations commence and periodically thereafter.
Incident Investigation & Risk Management	Incident investigation and risk management support helps clients identify root causes, apply lessons learnt, integrate improvements and strengthen organisational resilience.
Security Risk Management	Site security assessments, country and facility risk assessments, threat analysis and counter-terrorism guidance tailored to hydrogen assets, helping operators identify vulnerabilities and implement proportionate measures to protect people, assets and operations.

Value Chain Areas	Testing & validation	Pilot manufacturing	Digital tools & simulation	Open innovation spaces	Skills development
Production	X	X	✓	X	✓
Networks	X	X	✓	X	✓
Storage	X	X	✓	X	✓
Transport	X	X	✓	X	✓
Industry	X	X	✓	X	✓
Power	X	X	✓	X	✓
Heat	X	X	✓	X	✓

*Tick = yes, O = potential, X = no

Collaboration opportunities

- Pre-operational emergency response, crisis and continuity readiness reviews.
- Security assessments for hydrogen production, storage and distribution assets.
- Scenario-based exercises to test plans, teams and decision making.
- Risk management support as projects progress towards commercial operation.
- Incident investigation to identify root causes and support continuous improvement.

Centre location



Hydrogen case studies

EMEC – Emergency Response Planning

Inverroy updated and tested EMEC's Emergency Response Plan for its geographically dispersed operations, which include hydrogen production and storage. The project introduced scalable Gold, Silver and Bronze response structures, role checklists and revised internal communications processes, supported by staff training and simulated exercises.

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